

Investor Presentation Horizon Construction Development

August 2023

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Note: Unless otherwise specified, all monetary amounts stated herein are denominated in RMB.

The company is an equipment operation service provider under Far East Horizon



• Based on the huge Chinese market, the company was incubated by Far East Horizon, which has comprehensive industrial operation capabilities. The company specializes in equipment operation services

Based on the huge market of China

China's GDP in 2022: 121 trillions China's Construction Industry Output Value in 2022: 31.2 trillions China's Construction Machinery Industry Revenue in 2022: 1.78 trillions

Born in Far East Horizon with strong comprehensive industrial operation capabilities

• Far East Horizon adheres to the "finance + industry" two-wheel drive development strategy Possess strong industrial comprehensive operation ability and foundation **Financial Services Equipment Operation** Healthcare "Finance+Industry" strategy **Others**

Equipment operation service is the core link of the industrial chain that runs through the entire life cycle of equipment



- The equipment operation industry was born out of division of labor. The company is committed to providing related services for the entire life cycle of equipment
- After years of development, Horizon Construction Development is becoming a core enterprise in China's equipment operation service field, an important supplier of equipment services for customers, and the main channel for manufacturers to reach end users

Upstream Manufacturers



Equipment Operation Services



• Engineering Services

Demand

sales

of

- Repair
- Equipment Rentals Disposal of Used Equipment
- Installations

• Technical Support

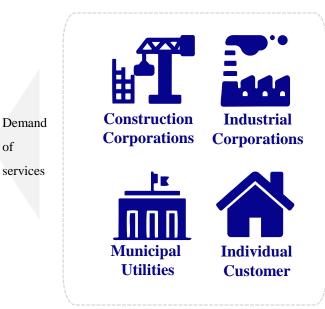
Spare parts sales

Maintenance and

of

• Repair and Remanufacturing

Downstream Clients

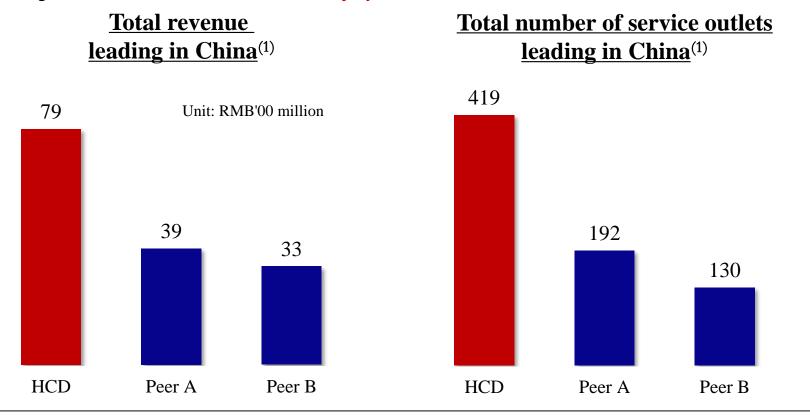


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The company is in the leading position in China's equipment service industry 宏信建发

- Horizon Construction Development is a leading equipment operation service provider in China
 - The company's total asset is about 30.6 billion yuan, and the volumes of aerial work platforms, Neo-excavation support systems, and Neo-formwork systems under management are in leading position in China
 - Our equipment covers the entire construction cycle of the project and is applicable to many operational scenarios. The cumulative number of customers served has reached about 191,000
 - A total of 419 service outlets, including 415 domestic outlets, covering nearly 200 cities across the country. After becoming a national leader, we have started to deploy 4 outlets in overseas markets



Future vision: Committed to building a world-class comprehensive equipment operation service provider



• In the future, the company will adopt the "3+3+3" strategy, and is committed to building a first-class comprehensive operation service provider across multiple national markets

Phase 1 (current phase)

Phase 2

Phase 3



- Absolutely leading in mainland
 China market
- Explore the Southeast Asian market
- Equipment operation with selective categories
- Absolutely leading in mainland China market and Southeast Asia market
- Explore the Middle East and NorthAfrica market
- Comprehensive equipment operation
- Market leaderships in mainland China market, Southeast Asia market, Middle East and North Africa market
- First-class comprehensive equipment operation service provider



1 Business Analysis

2 Results Overview

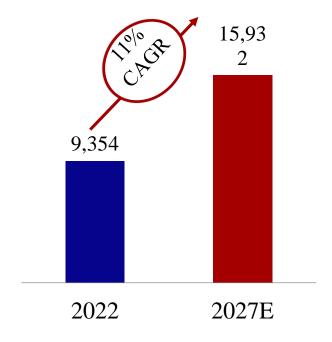




- China's equipment operation industry has a huge space, and the market size is expected to exceed 1.5 trillion yuan in 2027
- Various factors drive Chinese customers to use equipment to replace labor, and the trend of using external equipment to operate services is irreversible

China equipment operation industry future market size

Unit: RMB'00 million



Driving Factor 1: Increased Equipment Utilization Rate

- The cost of acquiring equipment continues to decrease, increasing equipment reliability and serviceability
- The number of employees in the construction industry of the right age has decreased, and labor costs have continued to rise
- Other reasons (more stringent safety requirements and environmental standards, etc.)

Driving Factor 1: Increased Equipment Rental Penetration Rate

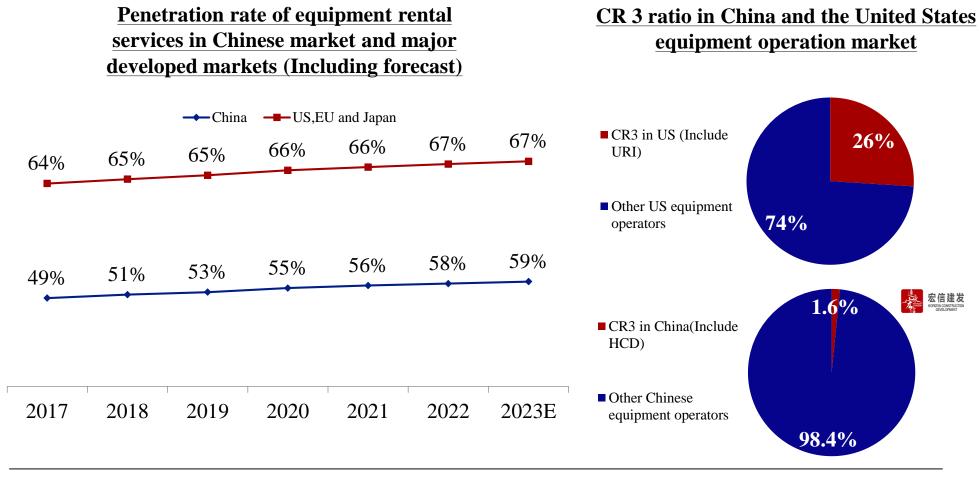
- External service providers can provide more suitable, reliable and reasonably priced equipment combinations
- Save capital to develop core business
- Save equipment daily management costs
- Other reasons (e.g., unwillingness to take the risk of equipment obsolescence, etc.)

Source: Frost & Sullivan

Compared with developed economies, there is still room for improvement in growth potential and market concentration



- China's equipment operation industry is still not fully mature, and the penetration rate still has huge room for improvement
- In the process of industry maturity, the potential of Chinese market consolidation is huge, and there is still a lot of room for improvement compared with European and American markets



Compared with the industry average growth rate, the company gains market share faster



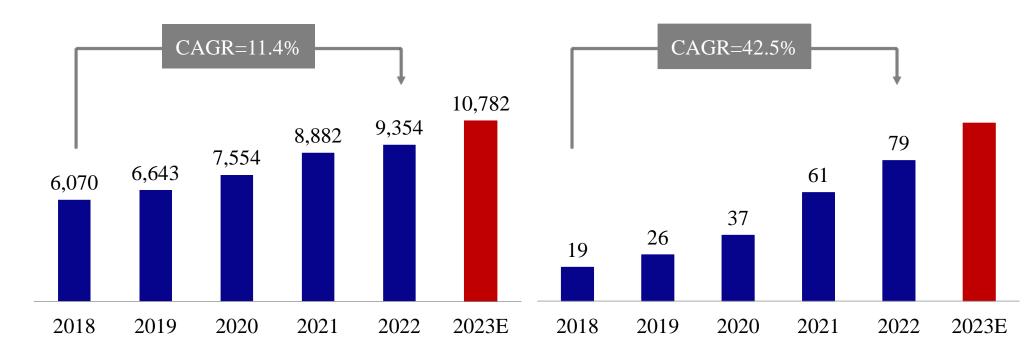
• Since 2018, the company's compound growth rate has far exceeded the average level of the equipment operation industry in China, and it has continuously gained market share

Total market size of equipment operation industry (1)

Unit: RMB'00 million

Revenue of the company over the years

Unit: RMB'00 million





- Prosperous Core Business line
- Leading Service Capability
- 3 Optimal Operational Efficiency
- Steady Business Operating Style

1)Prosperous Core Business line: Aerial work platform



169

2023E

133

2022

104

• Aerial work platforms have a diversified customer base structure, and the current business is mainly focused on new construction demand. In the past, the demand scene will move closer to stock buildings, and the relationship between market growth and new construction volume is weak

Demand scenarios and development trends of aerial work platform in China

The equipment operation service market size of aerial work platform in China



①Prosperous Core Business line: Neo-excavation system



• Benefiting from technology promotion and development, the Neo-excavation support system has continuously replaced the traditional shoring system in the fields of foundation pits and cofferdams

Upgrading trend of foundation pit shoring and cofferdam system in China

The equipment operation service market size of Neo-excavation system in China

Neo-excavation system (Prefabricated Temporary Steel Structure)

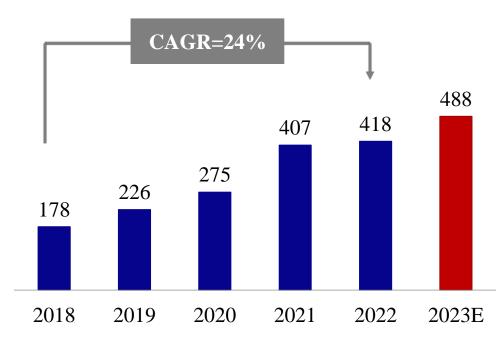
Traditional shoring system (concrete, etc.)





- Shorten the construction period
- Reduce construction risk
- More environmental-friendly
- Reduce project costs

Unit: RMB'00 million



①Prosperous Core Business line: Neo-formwork system



• The Neo-formwork system has benefited from market demand and policy promotion, creating a trend of replacement for the huge stock of traditional scaffolding

<u>Upgrading trend of</u> formwork system in China

The equipment operation service market size of Neo-formwork system in China

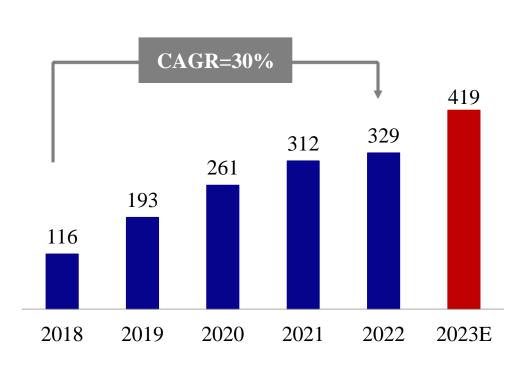
Unit: RMB'00 million

Neo-formwork system (Ring-lock scaffold)





- Shorten the construction period
- *Greatly improve safety*
- Save steel consumption
- Reduce construction costs





- Prosperous Core Business line
- Leading Service Capability
- 3 Optimal Operational Efficiency
- Steady Business Operating Style

②Leading Service Capability- Rich equipment models and leading scale

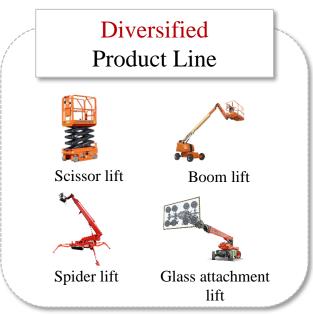


• The company has a large-scale product line with rich categories and specifications, and a good supply of equipment can meet various customer needs

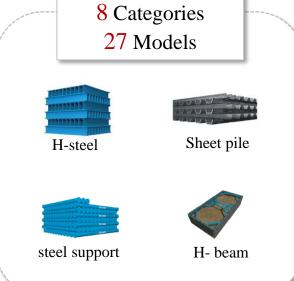


Aerial work platform

159 thousand units
No.1 in Asia and No.3 in
Globally



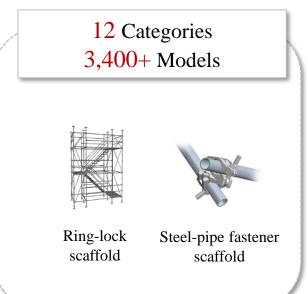






Neo-formwork system

651 thousand tons, Leading in China



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② Leading Service Capability-Outstanding technical strength, one-stop solution 2 & Capability-Outstanding 1 & Capability-Outstanding

• Based on the all-round and multi-dimensional service model covering the whole project cycle, the company can provide customers with tailor-made one-stop solutions

Industry-leading technical team

The company has a technical research and development team of more than 100 people, covering geotechnical engineering, structural engineering, steel structure engineering, bridge engineering, BIM engineering



Excellent research and development capabilities

The company has more than 50 important patents in Neo-excavation systems and Neo-formwork systems, which help to tailor solutions for projects, improve safety or save costs



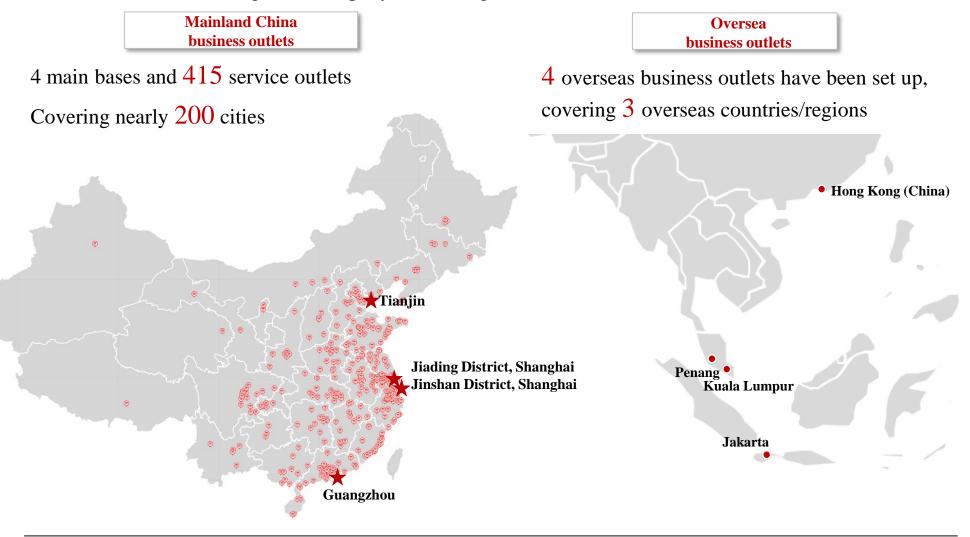
One-stop comprehensive service capability

Through gaining technical capabilities, the company can provide comprehensive one-stop solutions that integrating scheme design and construction management for key, large-scale and high-end projects



②Leading Service Capability– Huge outlet network, enter into overseas markets

• The company has the largest business service outlet network in China, and has deployed outlets in overseas markets. At the current stage, the company is focusing on Southeast Asia





- Prosperous Core Business line
- Leading Service Capability
- **3 Optimal Operational Efficiency**
- Steady Business Operating Style

宏信建发

③Optimal operational efficiency – Precision marketing, digital management 宏信建发

• A professional marketing team of more than 1,000 people is close to customers through densely distributed business outlets across the country, and manages business processes through our digital system, and customers can complete the business process through the digital platform without leaving home

Large and professional equipment operation service marketing team Digital business management



More than **1,200** frontline marketing staff
More than **200** frontline managers





More than 99% monthly contracts are executed online

More than 99.7% equipment deliveries are confirmed by electronic billing

Strategy: Precise Marketing Target Cities

Screen out 90 key development cities based on market size, regional economy and population. The total GDP of the target area is 60 trillion yuan, covering a population of more than 590 million. Focus on increasing the market share of the target area







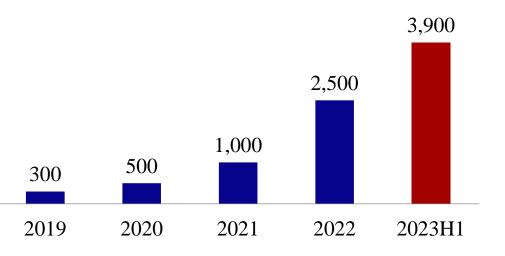
• Improve the efficiency of logistics and maintenance through digital and intelligent means, and the overall business operation efficiency has reached the best level in the industry

Significant advantage in logistics cost



Equipment allocation capacity per employee is **1:3900**Average Service Delivery Mileage at **37** kilometers⁽¹⁾

Equipment allocation capacity per employee



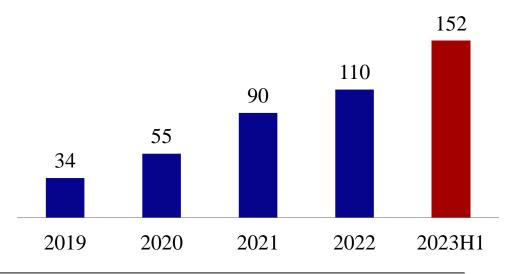
Efficiently respond to various service needs



More than **1,000** service personnels Equipment service capacity per employee is **1:152**

Service arrives in **1.5** hours on average (1)

Equipment service capacity per employee



Note: (1) AWP business 21



- **1**Prosperous Core Business line
- **2** Leading Service Capability
- 3 Optimal Operational Efficiency
- **4 Steady Business Operating Style**

4Steady Business Operating Style – Resources



• The company has a strong lineup of shareholders, including high-quality long-term strategic investors in the industrial chain, to help the company find a development path that is stable and progressive

Controlling shareholder



China's leading financial service provider, with deep business understanding and resources in China's industries for more than 30 years

High-quality industrial investors











The company has unique resources in the industry



Comprehensive service collaboration



Resources assurance



Equipment quality and supply

4 Steady Business Operating Style – Financial policies and capital structure



• The company focuses on the main business of equipment operation over long-term, adheres to a stable management style, and achieve long-term profit maximization and risk minimization

Prudent financial policy

- The depreciation period of the main equipment asset is 10

 years, which is lower than the industry average
- The expected credit loss ratio is 15.9%, which is higher than the industry average

Stable capital structure

The leverage ratio remains at a

healthy level, and the assetliability ratio in 2023H1 is

67%

Abundant liquidity and credit

More than 82 cooperative
financial institutions, all kinds
of leading financial institutions
basically achieve full coverage,
the total credit line exceeds 40
billion, the average term
exceeds 4 years, the
liquidity is abundant, and there
is no duration mismatch

2023H1

2022



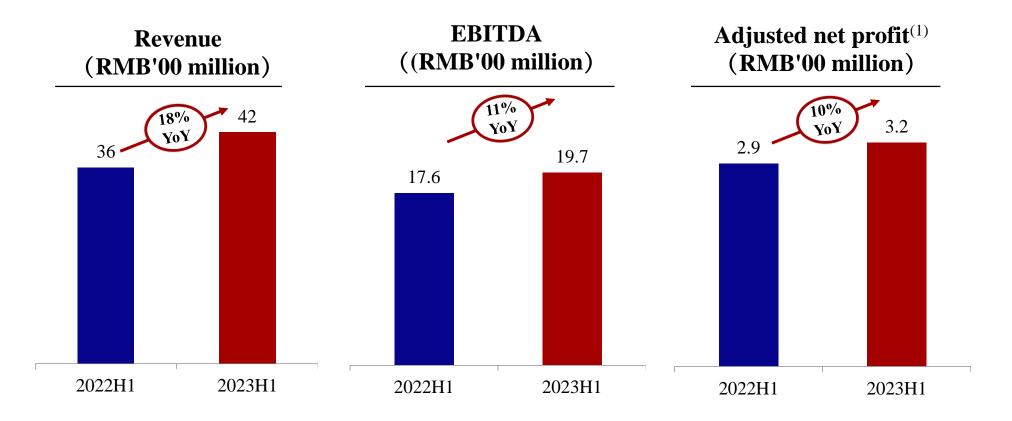
1 Business Analysis

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2023 H1 Results: Maintained a solid growth in overall performance

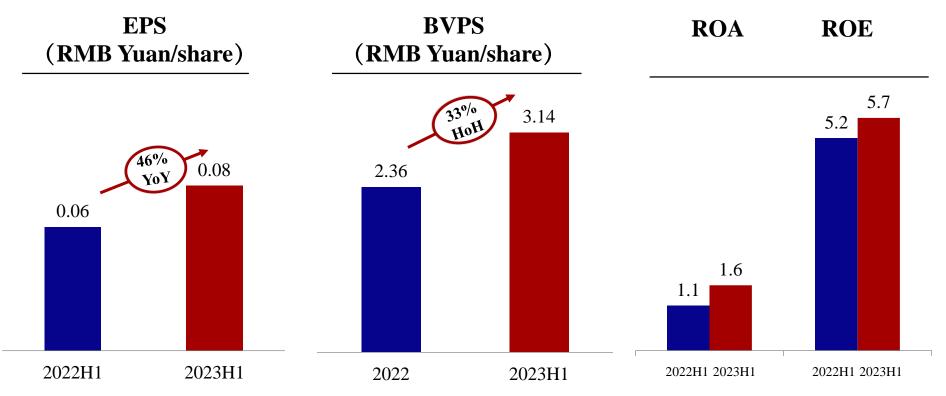
• In the first half of 2023, the company achieved a solid growth in overall performance, with total revenue increasing by approximately 18% year-on-year, EBITDA increasing by 11% year-on-year, and adjusted net profit increasing by approximately 10%







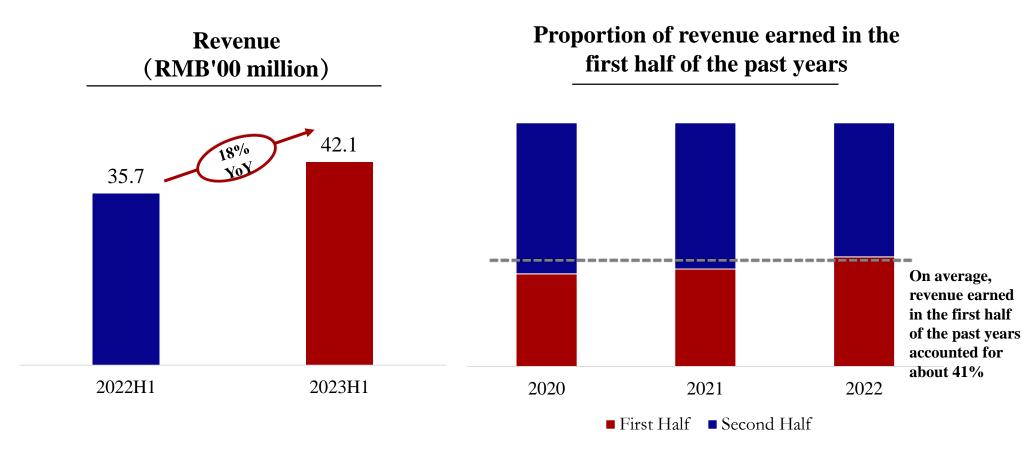
- EPS is 0.08 yuan, an increase of about 46% year-on-year; book value per share is 3.14 yuan, an increase of about 33% from the beginning of the year
- In the first half of the year, the ROA was about 1.6%, and the ROE was about 5.7% in the first half of the year, both of which have steadily increased compared with the same period last year



Total Revenue: Maintain solid growth



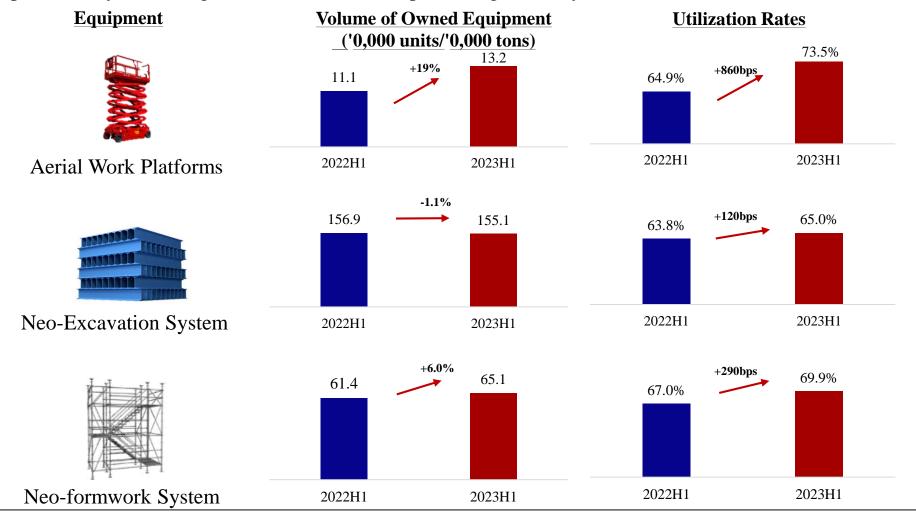
- In the first half of 2023, the company's revenue scale reached approximately RMB 4.21 billion, with a year-on-year growth rate of 18%
- Due to seasonal factors in the industry, the historical average revenue in the first half of the year is smaller than that in the second half of the year







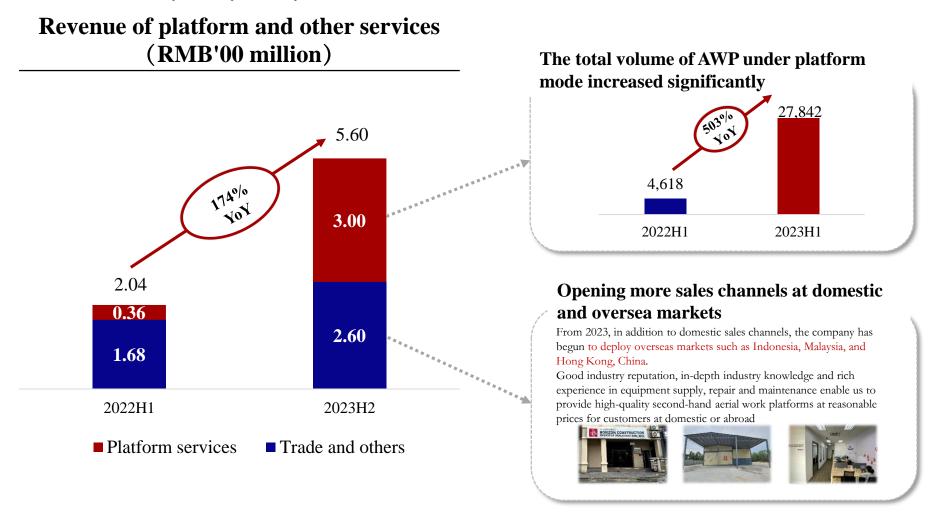
• The fleet size of Aerial Work Platforms ("AWP") and Neo-formwork System increased, while Neo-Excavation System remain stable. The utilization rates of the three major product lines are better than that of the same period last year, among which the AWP has improved significantly



宏信建发 HORIZON CONSTRUCTION

Continuous output of equipment management capabilities

• The company's equipment management capabilities have been recognized by more partners, and it has made considerable progress in equipment management service capabilities. In the first half of the year, the revenue from platforms services was about 560 million yuan, a year-on-year increase of about 174%. The revenue of trade and others also increased

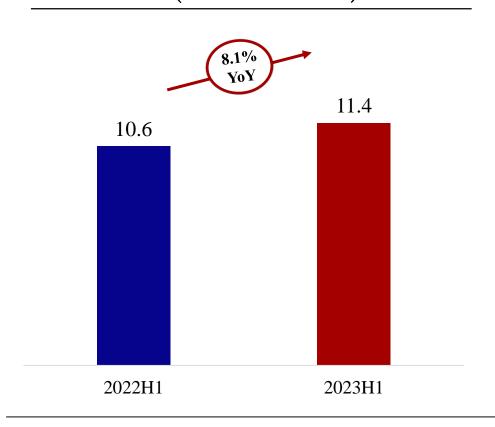


Engineering solutions proven effective



• Thanks to the enhancement of the company's ability to enhance engineering solutions, the company's engineering and technical service revenue in the first half of the year was about 1.1 billion yuan, a year-on-year increase of about 8%

Revenue of engineering and technical services (RMB'00 million)



Continue to increase the marketing and promotion of technical services

From January to June 2023, the company hosted 12 large-scale technical exchange meetings in Chengdu, Jinan, Wuhan, Changsha and other places. In the first half of the year, Neo-Excavation System and Neoformwork System engineers served more than 2,700 engineering projects in total with more than 1,100 bid-winning projects.







Continuous research and development to enhance technical service capabilities

In March 2023, the company's prefabricated truss-shaped steel support system was reviewed by the Appraisal Meeting of the Shanghai Civil Engineering Society, and it was considered as a new type of green and low-carbon steel support technology. Application prospects, scientific and technological achievements have generally reached the international advanced level.



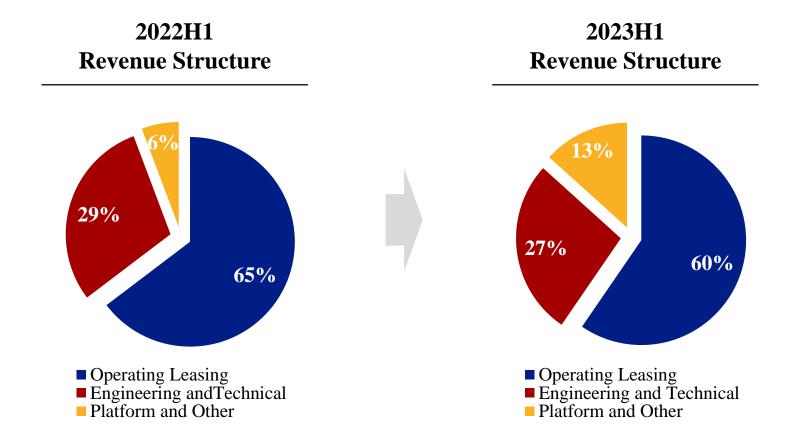






Diversified revenue structure demonstrates stronger service capabilities

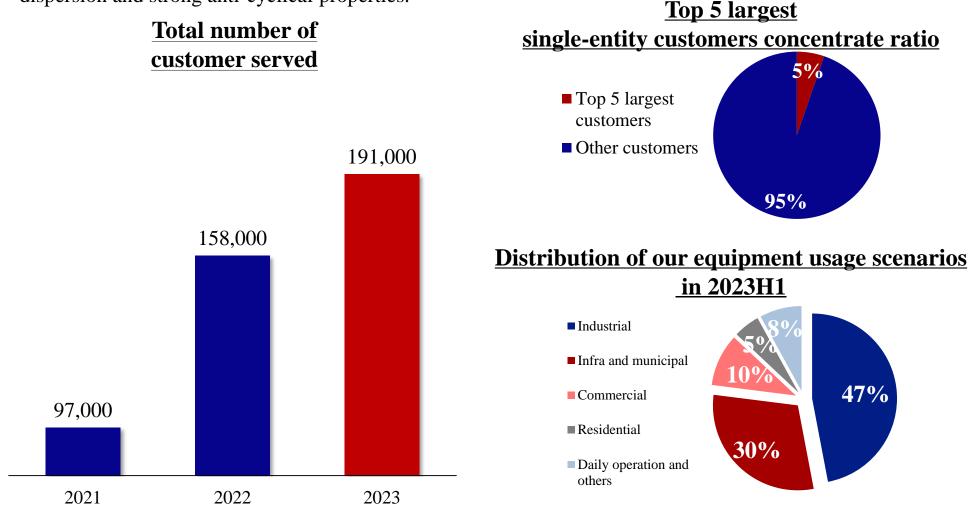
• The revenue structure has been further diversified, and the proportion of revenue other than operating leases has reached about 40%



The service ability drives the increase in the number and stickiness of customers, thereby maintaining a strong ability to resist risks



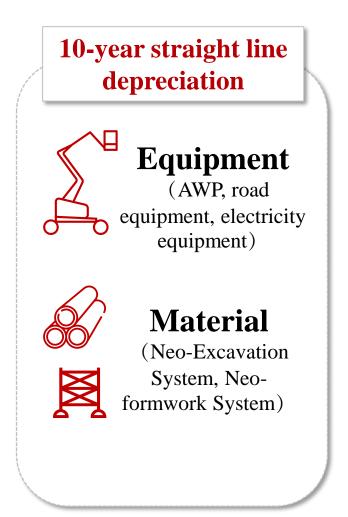
• The business of AWP, Neo-excavation system and Neo-formwork system mainly operated by the company has diversified demands from downstream industries, especially AWP has a high degree of customer dispersion and strong anti-cyclical properties.



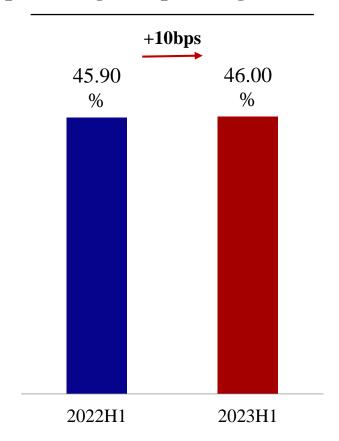
The depreciation policy is stable and the proportion of depreciation costs continues to be stable



• The 10-year depreciation method is adopted for major operating lease asset categories, and the depreciation cost rate is stable



Depreciation cost as percentage of operating lease revenue







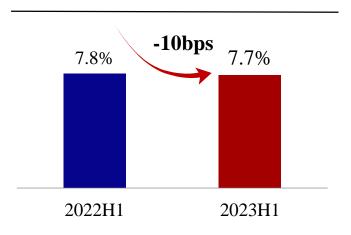
• While the business scale is growing, the major expense rates are significantly reduced

Unit price of logistics cost (Yuan/kilometer)

2023H1

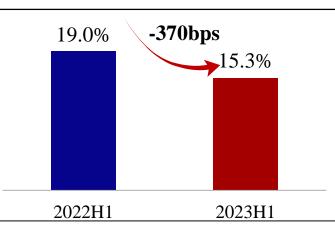
-1.0 11.7 10.7

Maintenance cost rate

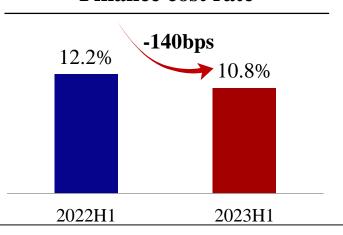


Staff and labor cost rate

2022H1



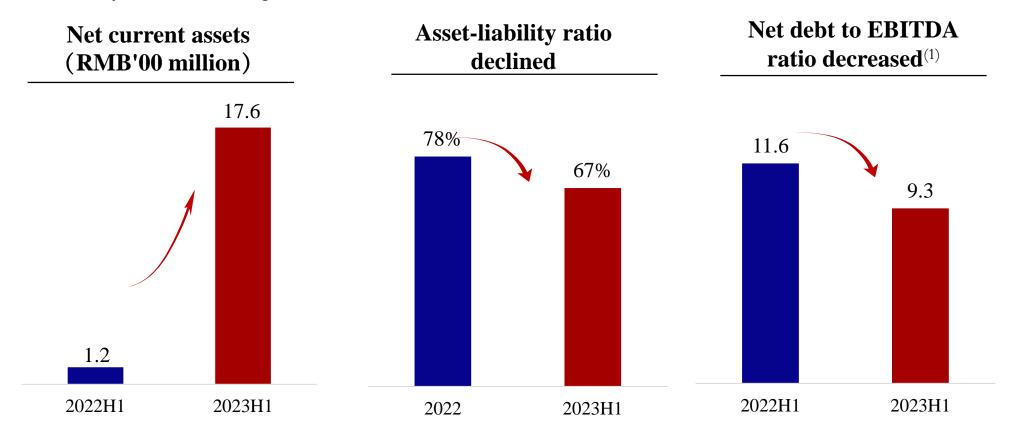
Finance cost rate





The capital structure is generally stable with the leverage reduced

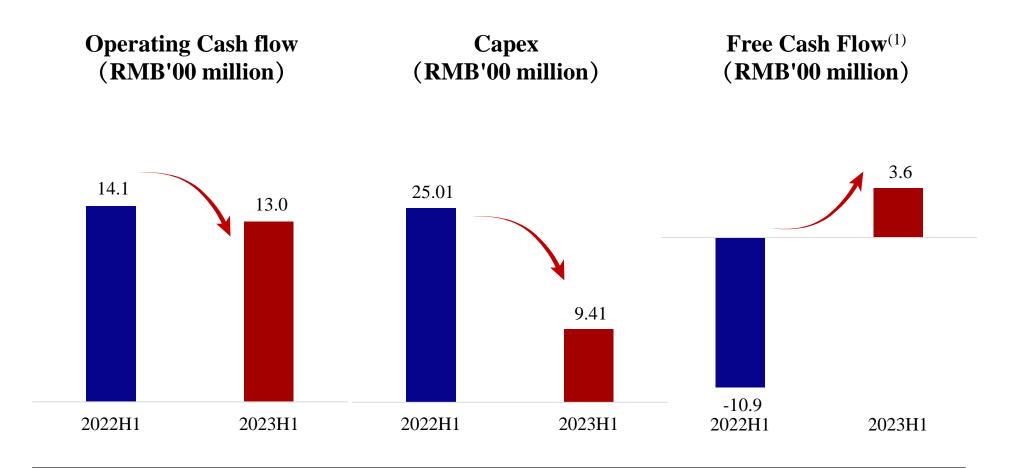
- Our liquidity remains ample, and its net current assets have increased
- After the initial public offering, our funding became sufficient and our equity increased, thus our assetliability ratio and leverage decreased



Free cash flow increased



• With the company's comprehensive operation services capability further enhanced, and by vigorously expanding the equipment management business with low capital occupation, the free cash flow has returned to positive in the first half of 2023.



Condensed Balance Sheet



Unit: RMB'00 million	30 June 2023	31 Dec 2022	Change
Total assets	306	303	1.0%
Equipment and material for leasing and services	180	184	-2.4%
Trade receivables and contract assets	66	57	15.0%
Total liabilities	205	236	-13.0%
Total equity	101	67	50.7%
Equity attributable to owners of the parent	101	67	50.7%
Net assets per share (RMB yuan/share)	3.14	2.36	33.1%

Condensed Income Statement



Unit: RMB'00 million	2023.1-6	2022.1-6	Change
Revenue	42.06	35.65	18.0%
EBITDA	19.65	17.64	11.4%
Adjusted net profit ⁽¹⁾	3.18	2.89	9.8%
EPS (RMB Yuan/share)	0.08	0.06	46.4%
ROA	1.6%	1.1%	0.5pct
ROE	5.7%	5.2%	0.5pct





Unit: RMB'00 million	2023.1-6	2022.1-6	Change
Net profit	2.37	1.59	49.0%
Interest expenses and net foreign exchange gains and losses of the ordinary share redemption liabilities	0.68	1.25	-45.5%
Listing expenses	0.13	0.05	129.2%
Adjusted net profit	3.18	2.89	9.8%



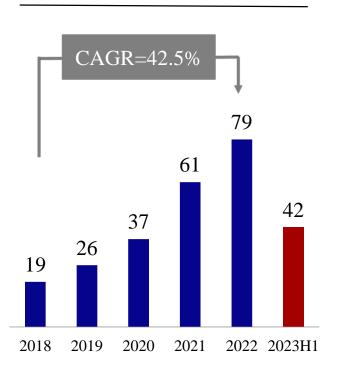


Unit: RMB'00 million	2023.1-6	2022.1-6	Change
Net change in cash and cash			
equivalents	2.0	6.1	-67.3%
Net cash flows from			
operating activities	13.0	14.1	-8.1%
Net cash flows from			
investing activities	-6.0	-23.9	-74.7%
Net cash flows from			
financing activities	-5.0	15.9	N/A
Cash and cash equivalents at the			
end of the period	23.6	11.2	110.9%

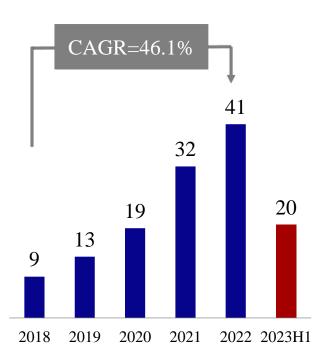




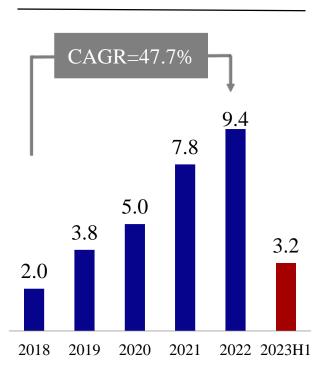
Revenue over the years (RMB'00 million)



EBITDA over the years (RMB'00 million)



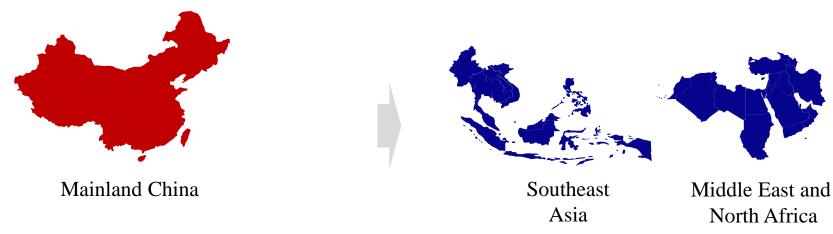
Net profit over the years⁽¹⁾ (RMB'00 million)



In the future, based on the existing core competitiveness, the company will expand into larger incremental markets



Based on mainland China, implement the "3+3+3" internationalization strategy



Serve more diverse customer groups and equipment needs



Traditional Constructions

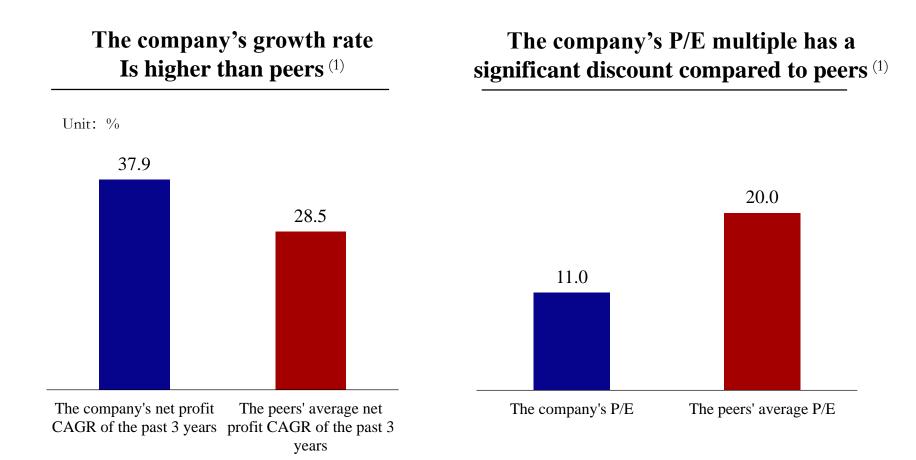


Urban operation and maintenance, industrial operation and maintenance, cultural and consumption, emergency support, new infrastructure construction...

At present, the company's growth rate is leading, and its valuation has great potential for improvement



- The company's overall growth rate is higher than other listed companies in the same industry
- The company's P/E multiple has a significant discount compared to its peers in the market





Q&A





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